

Project Description	Section Group	Budget Carry Forward 2022	2023 Budget	Total Budget 2023	2023 Actual YTD	2023 DIFF ACT TO BUD	Status	Comments
Halls - Carley - Roof and Soffit Replacement	Community Halls - Carley	75,000	6,000	81,000	10,651	70,349	In progress	
Halls - Eady - Repoint Masonry	Community Halls - Eady	7,800	-	7,800	-	7,800	In progress	
Halls - Eady - Addition Roof Replacement	Community Halls - Eady	-	9,500	9,500	-	9,500	Completed	Completed in kind by Hymask Roofing
Halls - Eady - Air Conditioner Replacement	Community Halls - Eady	-	6,500	6,500	4,783	1,717	Completed	
Halls - Hawkestone - Shed Roof Replacement	Community Halls - Hawkestone	-	8,500	8,500	-	8,500	Not Started	
Corporate Strategic Plan	Corporate Services	-	50,000	50,000	458	49,542	In Progress	Contract awarded, community survey complete, facilitated sessions Sept/Oct., community engagement #2 Oct., draft plan to be complete prior to yr. end
Records Information Management	Corporate Services	84,153	165,847	250,000	53,704	196,296	In Progress	Contract awarded, structure development in progress, Phase 1 data transfer from Baker Fall 2023
Signage Strategy Implementation - Community/ Wayfinding signage	Corporate Services	10,000	24,000	34,000	25,000	9,000	In Progress	Bulk of funds expended in July, balance in Fall 2023
Website Redevelopment - Content/Design/Mobile App	Corporate Services	70,000	-	70,000	6,251	63,749	In Progress	Contract awarded, site design in progress, data transfer scheduled for Fall, go live Dec.
Cell Phone Boosters	Corporate Services - IT	-	30,000	30,000	-	30,000	In Progress	Quotes received. Discussion with responsible directors.
Cell Phones, Computers Lifecycle Replacement	Corporate Services - IT	-	60,000	60,000	7,420	52,580	In Progress	Computers purchased and being rolled out. Cell phones next.
Server Replacement	Corporate Services - IT	-	15,000	15,000	-	15,000	Deferred	Due to moving to cloud able to reduce server footprint can move to 2024.
Breathing Air Compressor System Replacement	Emergency Services	35,000	25,000	60,000	-	60,000	Not Started	Working with Supplier
Fire Headquarters Training Centre	Emergency Services	80,000	-	80,000	-	80,000	Not Started	Waiting for completion of new station
Positive Pressure Fans Replacement	Emergency Services	-	15,000	15,000	-	15,000	Awaiting Delivery	
Propane Training Props	Emergency Services	55,000	-	55,000	-	55,000	Not Started	Waiting for completion of new station
Rescue Boat	Emergency Services	20,000	45,000	65,000	-	65,000	Not Started	Report to come to Council
Station 3 - Parking Lot Resurface	Emergency Services	40,000	-	40,000	-	40,000	Deferred	Aligns with New headquarters addition
Station 5 - Parking Lot Resurface	Emergency Services	-	20,000	20,000	-	20,000	Deferred	Align with roads asphalt plans
Station 6 - Diesel Exhaust Extraction	Emergency Services	50,000	-	50,000	-	50,000	Not Started	Working with Supplier
New Fire Station	Emergency Services - Facility	3,008,389	-	3,008,389	1,152,877	1,855,512	In progress	Project currently tracking within budget
Station 3 - Fire Headquarters Addition	Emergency Services - Facility	-	1,200,000	1,200,000	-	1,200,000	Not Started	Report to come to Council
Distribution System Upgrades Sugarbush Drinking Water System	Environmental Services	-	700,000	700,000	8,930	691,070	In progress	engineering design 90%, capital field works deferred to 2024 with Operations
Drinking Water Storage - Horseshoe Highlands Drinking Water System	Environmental Services	-	60,000	60,000	-	60,000	In progress	engineering review being completed
Drinking Water Storage - Shanty Bay Drinking Water System	Environmental Services	-	60,000	60,000	-	60,000	Not Started	continued work on source water protection & well
Drinking Water Storage - Warminster Drinking Water System	Environmental Services	-	70,000	70,000	-	70,000	In progress	
Drinking Water Systems - Generator (Stand By Power) Replacement	Environmental Services	-	60,000	60,000	-	60,000	In progress	contractor invoicing upon completion and run test of works

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Drinking Water Systems - Integration of Zone 1 (Freed) to Horseshoe Highlands	Environmental Services	-	300,000	300,000	-	300,000	In progress	
Drinking Water Systems - Pump, Pipe Replacement	Environmental Services	-	40,000	40,000	19,950	20,050	In progress	
Elevated Water Tower Rehab/Replace - Horseshoe Highlands	Environmental Services	-	30,000	30,000	-	30,000	In progress	engineering review being completed
Municipal Drinking Water Well Replacement	Environmental Services	-	70,000	70,000	-	70,000	Quote	finalising revised reduction in scope of work & quote, entire project to be 2023/2024
SCADA Software Enhancements/PLC Replacements	Environmental Services	-	55,000	55,000	-	55,000	In progress	contractor invoicing upon completion and run test of works
Streetlight Pole Evaluation/Rehab/Replacement	Environmental Services	-	40,000	40,000	-	40,000	In progress	contractor invoicing upon completion of works
Urban Stormpond Clean Outs	Environmental Services	-	250,000	250,000	48,574	201,426	In progress	contractor invoicing upon completion of works
ERP System Replacement	Finance	409,544	-	409,544	67,997	341,547	In progress	The project has encountered common challenges that often develop in complex IT/Financial implementations. This has led to some delays in the project, although we've engaged specialized expertise and refined our strategy.
HRIS & Payroll system	HR	189,647	-	189,647	31,211	158,436	In progress	This is a multi-year project, including HRIS in 2024
Operations - Hoist - Heavy Equipment	Other Facilities - Operations	-	100,000	100,000	-	100,000	Not Started	Awaiting completion of fleet review
Operations - Hoist - Small/Medium Vehicle	Other Facilities - Operations	36,000	16,000	52,000	-	52,000	Not Started	Awaiting completion of fleet review
Operations - Moonstone Yard Transfer	Other Facilities - Operations	25,000	-	25,000	-	25,000	In progress	Waiting on transfer agreement from the County of Simcoe
Operations - North and South Yards - Fuel Pumps	Other Facilities - Operations	74,129	-	74,129	26,607	47,522	Completed	Review of Monitoring wells prescribed time period.
Operations - North Yard - Septic Replacement	Other Facilities - Operations	24,000	6,000	30,000	-	30,000	Not Started	
Operations - South Yard - Roof Replacement	Other Facilities - Operations	140,303	-	140,303	124,474	15,829	Completed	Minor deficiencies to be address by year end.
Old Town Hall Exterior weatherproofing	Other Facilities - Shared - Old Town Hall	6,500	-	6,500	-	6,500	In progress	
Old Town Stairs Replacement	Other Facilities - Shared - Old Town Hall	8,000	-	8,000	-	8,000	In progress	
Admin Building Automation System Update	Other Facilities - Shared - Admin	-	5,000	5,000	-	5,000	Not Started	Anticipate completing prior to year end
Admin Building Washroom Update	Other Facilities - Shared - Admin	7,500	-	7,500	-	7,500	Deferred	
Furnishings	Other Facilities - Shared - Admin	6,500	-	6,500	-	6,500	In progress	
Craighurst Community Park - Master Planning	Parks	-	20,000	20,000	-	20,000	In progress	Working with Georgian International as part of Craighurst Development. No expenditure in 2023.

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Pickleball Courts - Planning and Design	Parks	-	60,000	60,000	-	60,000	Deferred	Surveys and consultation with pickleball groups have occurred. Site location limited to Guthrie Lands. Advancing conceptual planning by year end.
Railside Park Playground Replacement	Parks	58,000	15,000	73,000	-	73,000	Deferred	Complete RFP 2023 - Delivery/Install in 2024
Ramey Board Replacement	Parks	25,000	-	25,000	-	25,000	Not Started	Reviewing with the community
Vasey Pavilion and Concession	Parks	-	6,000	6,000	-	6,000	In progress	Repairs completed to be utilized for 2023
Wharf Concrete Repairs - Hawkestone and Shanty Bay	Parks	-	350,000	350,000	-	350,000	Deferred	Report to Council 2024.
Arena Dehumidifier Replacement	Recreational Facilities	55,000	-	55,000	-	55,000	Completed	Installed finalizing
Arena Elevator Replacement	Recreational Facilities	-	73,000	73,000	-	73,000	Quote	Order completed. Delivery/install Q2 2024.
Arena Scoreboard Replacement	Recreational Facilities	15,000	-	15,000	-	15,000	In progress	
Horseshoe Valley Community Centre - SCDSB Partnership	Recreational Facilities - School	2,365,861	-	2,365,861	9,392	2,356,469	RFP/Tender	Currently out for tender
Parks and Facilities Truck	Recreational Vehicles & Equip.	-	48,000	48,000	-	48,000	RFP/Tender	Tender completed
Parks Brush Chipper	Recreational Vehicles & Equip.	-	30,000	30,000	-	30,000	Not Started	To be reviewed as part of budget recalibration process.
Bridge 23, Line 13 North, South of 15/16 Sideroad	Road Bridges	20,077	500,000	520,077	34,243	485,833	In progress	Under construction
Bridge C-27, Dunns Line - Design/Construction	Road Bridges	-	50,000	50,000	12,211	37,789	In progress	
Culvert Line 1 North Road Design	Road Bridges - Culvert	-	25,000	25,000	4,020	20,980	In progress	
15/16 Sideroad - Line 5 to Line 4	Road Construction	-	345,000	345,000	296,347	48,653	Completed	
15/16 Sideroad Line 10 to Line 9	Road Construction	-	330,000	330,000	331,414	- 1,414	Completed	
Algonquin Trail - Sugarbush	Road Construction	-	600,000	600,000	-	600,000	Deferred	larger scope of work, too late in year for preferred pricing
Bass Lake Sideroad - Line 12 to Line 11	Road Construction	-	432,000	432,000	291,994	140,006	Completed	
Beechwood Cres. Maplewood Court	Road Construction	-	414,000	414,000	336,673	77,327	Completed	
Georgian Drive Walkway	Road Construction	6,660	-	6,660	3,531	3,129	Completed	
Petherin Place	Road Construction						In progress	Budgeted to start in 2024, requested advanced at a cost of \$100,000
Pine Ridge Cul-De-Sac Design/Relocation/Construction	Road Construction	-	350,000	350,000	1,098	348,902	In progress	
Ski Trails Rd. - Line 1 to Hwy 93	Road Construction	-	441,000	441,000	419,718	21,282	Completed	
Ski Trails Rd. - Line 2 to Line 1	Road Construction	-	261,000	261,000	245,739	15,261	Completed	
Sugarbush - Iroquois, Mohawk Roads and Cul-De-Sac	Road Construction	57,760	-	57,760	33,473	24,287	In progress	
Warminster Sideroad - Line 10 to Line 9	Road Construction	-	377,000	377,000	321,847	55,153	Completed	
Warminster - Line 11 to Line 10	Road Construction	-	386,000	386,000	347,485	38,515	Completed	
Asphalt Patching - Road Resurfacing/Roadside Safety	Road Construction - Annual	-	225,000	225,000	182,023	42,977	Completed	
Cracksealing - Road Resurfacing/Roadside Safety	Road Construction - Annual	-	50,000	50,000	-	50,000	In progress	
Guiderail Replacement - Road Resurfacing/Roadside Safety	Road Construction - Annual	-	250,000	250,000	222,496	27,504	Completed	

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Grandview Outlets/Easements NE Side	Road Construction - Drainage	-	100,000	100,000	1,048	98,952	In progress	
Grandview Study	Road Construction - Drainage	-	14,000	14,000	967	13,033	In progress	
Lakeshore Lines 12 to 14 Study	Road Construction - Drainage	37,220	-	37,220	2,035	35,185	In progress	
Lakeshore Road Line 12 to 13 Outlet - Design/Construction	Road Construction - Drainage	-	100,000	100,000	4,761	95,239	In progress	
Lakeshore Road Line 5 to 7 and Harbourwood Review	Road Construction - Drainage	-	80,000	80,000	-	80,000	In progress	
Line 2 South Drainage Review/Outlet Construction/Catchment Area	Road Construction - Drainage	-	30,000	30,000	24,075	5,925	In progress	Complexity of design and drawings to permit to go to tender requires more funding than approved budget
Medonte Sideroad 2 Patch	Road Construction - Drainage						In progress	Required emergency culvert replacement funding of \$35,000
Mount Saint Louis Rd W, Line 6 N - Drainage	Road Construction - Drainage	-	-	-	43,057	- 43,057	Completed	Emergency replacement of collapsed culvert
Shoreline Drive Outlets/Easements - Design/Construction	Road Construction - Drainage	-	100,000	100,000	2,717	97,283	In progress	
Wilson Street Outlet Construction	Road Construction - Drainage	-	350,000	350,000	17,202	332,798	In progress	Approved award by Council Staff report OCS2023-10
Craighurst / Hwy 93 Active Transportation Plan	Road Construction - Traffic	-	75,000	75,000	-	75,000	In progress	Design costs no longer required due to collaborations with Georgian Int'l
Intersection Pedestrian Signal - Warminster	Road Construction - Traffic	23,228	200,000	223,228	9,929	213,299	RFP/Tender	Final stages of design, tender in progress, MTO potentially funding project
Line 15 North Traffic Calming	Road Construction - Traffic	18,588	48,000	66,588	17,891	48,697	In progress	Currently peer reviewing West Orillia Development Traffic Impact Study
Warminster Sideroad Design	Road Construction - Warminster	-	30,000	30,000	29,074	926	In progress	Currently in the design phase resulting in scope changed
Asphalt Roller	Roads Vehicles & Equip.	70,000	-	70,000	-	70,000	Deferred	Deferred to 2024
Excavator	Roads Vehicles & Equip.	189,910	-	189,910	178,390	11,520	Completed	Awaiting parts which will result in full utilization of budget allocation.
Fleet Mechanic Vehicle	Roads Vehicles & Equip.	-	70,000	70,000	-	70,000	In progress	
Shoulder Reclaimer	Roads Vehicles & Equip.	32,000	-	32,000	-	32,000	In progress	
Township Fleet Review	Roads Vehicles & Equip.	-	60,000	60,000	-	60,000	RFP/Tender	Tender completed Sept 2023
ERP Work Order System	Transportation	267,355	-	267,355	58,988	208,367	In progress	Phase 1 - RFS complete, Phase 2 - Q2 2024

7,704,124 10,437,347 18,141,471 5,072,724 13,068,747